Alberta Hotel & Lodging Association Board Member Position Description

Authority and Responsibility:

The Board of Directors is the legal authority for the Alberta Hotel & Lodging Association (AHLA). As members of the Board, Directors act in a position of trust for the membership and are responsible for the effective governance of the association. Directors are elected by the membership for a two year term, and represent all AHLA members, regardless of the region in which they were elected or acclaimed.

Key Attributes:

- Ability to think strategically and analytically, and to communicate effectively.
- Have earned the respect of other AHLA members, with a reputation for emotional maturity, personal integrity, and honesty.
- Ability to work well with others as a member of a collaborative group that has group decision making authority, and an understanding of the fiduciary duties of loyalty, care and obedience.
- Appreciation of the difference between governance and management.
- Understanding of Alberta's tourism and accommodation industry.

Requirements:

- 1. Commitment to the mission, values, and work of the AHLA.
- 2. Knowledge and skills in one or more areas of Board governance: policy, finance, programs, personnel and advocacy.
- 3. Attendance at Board, committee and member meetings, as well as the Annual General Meeting.
- 4. Participate in member engagement activities, such as inviting AHLA staff to attend a regular meeting of your local hotel association, facilitating a meeting with hoteliers in a particular region, or visiting AHLA members with the AHLA's Business Development Manager.

General Duties:

Directors are responsible to:

- 1. Understand and support the AHLA's vision, mission & values.
- 2. Ensure they are fully informed on organizational matters so that they can participate in the Board's deliberations and decisions in matters of policy, finance, programs, personnel and advocacy.
- 3. Participate in the development of the AHLA's strategic and business plans through committee work.
- 4. Using the AHLA's Knowledge Based Decision Making model, make decisions based on recommendations from the Board, its committees and senior staff.
- 5. Approve the AHLA's annual budget and business plans.
- 6. Approve the hiring and release of the President & CEO, based on the recommendation of the Personnel Committee. Directors are expected to participate in the President & CEO's annual evaluation.
- 7. Maintain effective relations among the Board, committees, staff, and community to support the AHLA's mission.

Evaluation:

Directors are asked to evaluate their own performance and that of the AHLA board as a whole annually.



Our Core Focus

Our purpose: Helping our members prosper.

Our niche: Bringing together Alberta hotels.

Our Core Values

We live with *integrity*.

We take pride in *serving*.

We embrace *challenge*.

We are stewards.

We have fun.

Knowledge Based Decision Making Model

- 1. What do we know about the current realities & evolving dynamics of the AHLA's environment that is relevant to this decision?
- 2. What do we know about the capacity & strategic position of the AHLA that is relevant to this decision?
- 3. What do we know about our members' & stakeholders' needs, wants and preference that is relevant to this decision?
- 4. What are the implications of our choices?

